



## Report of the Director of Adult Social Services

Scrutiny Board (Adult Social Care)

Scrutiny Board (Health)

Date: 11<sup>th</sup> February 2009

17<sup>th</sup> February 2009

Subject: Draft Health and Wellbeing Partnership Plan 2009 to 2012

<p><b>Electoral Wards Affected:</b> ALL</p> <p><input type="checkbox"/> Ward Members consulted (referred to in report)</p>	<p><b>Specific Implications For:</b></p> <p>Equality and Diversity <input type="checkbox"/></p> <p>Community Cohesion <input type="checkbox"/></p> <p>Narrowing the Gap <input checked="" type="checkbox"/></p>
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### 1.0 Introduction

- 1.1 Attached to this report is the latest working draft of the Health and Wellbeing Partnership Plan for 2009 to 2012. This plan will replace the Leeds Health and Wellbeing Plan 2005 to 2008 and builds on the partnership priorities that have already been consulted on and agreed in the Leeds Strategic Plan.
- 1.2 The new Plan consists of two parts: draft text section and high level actions for each improvement priority.
- 1.3 The Plan is being developed by a task group reporting to the Healthy Leeds Partnership. The Commissioning Board of the Partnership will be responsible for implementation.
- 1.4 Findings from the Joint Strategic Needs Assessment are incorporated and the Plan also takes account of national policies and guidance.
- 1.5 The Plan is being brought to Scrutiny Boards for comment during the drafting process and is still work in progress.

## **2.0 Purpose of Health and Wellbeing Plan**

**2.1** The last plan covered 2005 to 2008 and was overseen by the Healthy Leeds Partnership. Many of the relevant organisations and structures have changed in the last few years as has the national policy framework including a new format for the Local Area Agreement (LAA), now the Leeds Strategic Plan. During the first year of the new LAA partners have started working to the new priorities for health and wellbeing. As part of the further development of partnership working in Leeds, this work is now being formalised into a new theme plan which forms part of Leeds City Council's Budget and Policy Framework and contributes to the Leeds Strategic Plan. NHS Leeds is committed to the partnership priorities and these are reflected in its five year strategy.

**2.2** The new Plan summarises the overall context and means of delivery. It covers both health and wellbeing, incorporating the strategic priorities for adult social care and bringing together relevant actions from a range of separate strategies into one place. Development of the Plan has helped to identify where we can work together better, where we need to link with other partnerships or where there are gaps. Two key links are with the new Children and Young Person's Plan and the developing Housing Strategy.

**2.3** The last health and wellbeing plan was very broad as it tried to cover all the elements in the health and wellbeing theme from the Vision for Leeds 2004 to 2020. When we reviewed progress against that plan, the consensus was that we needed to:

- focus the partnership action on a smaller number of priorities
- be able to measure progress better
- have better information on needs, priorities and evidence of what works
- have clear action plans with accountable lead officers and agencies

**2.4** The draft plan restates our commitment to improving health and addressing health inequalities and our original vision that:

“Leeds will be a healthy city for everyone who lives, visits or works here, promoting fulfilling and productive lives for all. We will reduce inequalities in health between different parts of the city, between different groups of people and between Leeds and the rest of the country.”

Our four aims, which continue our previous aims and tie in with the national priority themes, are also threads which run through the document and the action templates:

- Influences on health;
- The lives people;
- The services people use;
- Community development and involvement.

**2.5** Although the new Plan remains broad in scope, it is more focused, with action templates structured to deliver the strategic outcomes and improvement priorities of the Leeds Strategic Plan and the NHS Leeds Strategy. Actions are listed as high level actions, with reference to separate strategies or action plans where required. The final templates will identify lead and contributing agencies and the lead partnership group which is responsible for the priority. Some columns are blank at present as work is still going on to complete these. The national indicators and targets are also stated but these are overarching and do not fully cover the range of activity under a particular improvement priority. Therefore, we are working with the lead partnership and lead officers to develop a broader range of impact measures and outcomes that will help to evaluate what progress we are making. We will also indicate as far as possible if resources have already been allocated to particular actions or where we are still seeking funding.

**2.6** There are improvement priorities in other themes of the Leeds Strategic Plan which have an important influence on health. For these, the Healthy Leeds Partnership will support and influence key partners and partnerships responsible for delivering these priorities.

### **3.0 Development of the plan**

**3.1** As this Plan is a development of the Leeds Strategic Plan we are not repeating the formal consultation that was used to develop the Strategic Outcomes and Improvement Priorities. However, we have engaged stakeholders through the development of the draft plan using the new health and wellbeing partnership structures in Leeds including:

- Discussion of the content and overall strategic direction at the Healthy Leeds Partnership meetings
- Workshop event for the Voluntary , Community and Faith sector organised by Leeds Voice Health Forum
- Discussion with the Leeds Local Involvement Network staff on public and service user and carer involvement.
- Presentation to two scrutiny boards in February 2009
- Practice Based Commissioning Forum in February
- Healthy Leeds Joint Strategic Commissioning Board and three sub-groups in February and March
- Final approval by the Healthy Leeds Partnership in March and by the City Council and NHS Leeds in April 2009.

**3.2** Following approval, the theme plan will go through a design and Plain English process with publication and a launch planned for July 2009.

## **4.0 Roles and responsibilities**

**4.1** The new Healthy Leeds partnership arrangements, implemented in 2008, have established clear roles and governance and will use the Health and Wellbeing Plan to guide their programmes of work. At city wide level this includes:

- Healthy Leeds Partnership - setting strategic direction and wider discussion/engagement of stakeholders in developing future direction.
- Joint Strategic Commissioning Board and its three sub-groups (Promoting health and wellbeing, priority groups, planned and urgent care) – developing joint commissioning plans and delivering against these, monitoring progress and problem solving

**4.2** There have been discussions both through the wider partnership and with LCC Area Managers and NHS Leeds Area Managers about how to relate the Plan to locality working arrangements and Area Committee structures. There has to be an effective system of two-way communication so that city wide priorities and plans can be delivered in all areas but in a form which is suitable for localities and which also enable local issues to influence the city wide direction of travel. Both the Area Committees Delivery Plans and Practice Based Commissioning (PBC) Plans, have a crucial role to play in terms of ensuring that local needs are addressed. This will be assisted by the availability of localised data from the Joint Strategic Needs Assessment process and the proposed Neighbourhood Index.

**4.3** Three Area workshops are being planned for March to help develop local partnership arrangements – not to add another level of bureaucracy but enable better links with Area Committees, Practice Based Commissioners and local people and to secure more effective local partnership working at this level. Plans are also in hand to appoint three senior joint-funded locality enablers to help support this work.

**4.4** The City Council's performance management framework has been changed to enable better monitoring of the Leeds Strategic Plan and Local Area Agreement as well as help inform the future Comprehensive Area Assessment process. Discussions have been held between LCC and NHS Leeds on joining up performance management and the Joint Strategic Commissioning Board and its sub-group are doing further work on this with the Council's performance management team.

**4.5** Progress on the Plan will be reported to the Scrutiny Boards

## **5.0 Recommendation**

**5.1** Scrutiny Board Members are requested to comment on the working draft of the health and wellbeing partnership plan, prior to its presentation to the Executive Board and full Council.